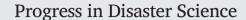
Contents lists available at ScienceDirect







journal homepage: www.elsevier.com/locate/pdisas

Invited ViewPoint

Information technologies and disaster management - Benefits and issues -



Mihoko Sakurai^{a,*}, Yuko Murayama^b

^a Center for Global Communications, International University of Japan, 6-15-21 Roppongi, Tokyo, Japan
^b Tsuda University, Japan

ARTICLE INFO

Article history: Received 18 January 2019 Received in revised form 4 February 2019 Accepted 4 February 2019 Available online 27 April 2019

ABSTRACT

The paper presents brief examples of use of information technology in different disaster management stages such as disaster response, recovery, preparedness and risk reduction. We find discussions on the use of information technology in each stage are scattered. A holistic perspective on the use of information technology throughout all disaster management phases is missing. Information systems play essential roles in recording, exchanging, and processing information. The combination of different roles enhances system performance. In so doing, we argue for the importance of having a comprehensive strategy of technology use throughout different disaster management stages, and the necessity of data standards for information sharing among different systems and stakeholders.

Contents

	. Introduction – technology progress and disaster management																												
		Risk reduction																											
	2.2.	Preparedness																											. 2
		Response																											
	2.4.	Recovery																											. 2
		sion																											
		ision																											
$Conflict \ of \ interest \ . \ . \ . \ . \ . \ . \ . \ . \ . \ $																													
Refe	rences							•														•				•			. 3

1. Introduction - technology progress and disaster management

Information is crucial for effective disaster management. Social media could be used as new information sources for disaster relief agencies. It enhances situational awareness as well as two-way communication $[1^{**}]$. Tim, Pan [1] report that during Hurricane Sandy in 2012, around 800,000 photos were posted with the hashtag, #Sandy on Instagram. These photos also showed their geographical locations. In the Nepal earthquakes in 2015, Digital Humanitarian, [2] which formed a digital volunteer community, developed various digital tools for disaster management [3]. More than 3000 volunteers contributed to create a map and 1500 reports were released showing affected areas and the number of victims on the

E-mail addresses: msakurai@glocom.ac.jp (M. Sakurai), murayama@tsuda.ac.jp (Y. Murayama).

http://dx.doi.org/10.1016/j.pdisas.2019.100012

map. The information was used extensively by the American Red Cross and the Nepali government in delivering relief operations.

While these new information technologies represented by social media have changed the way that relief organizations collect situational information [4], there are scarce discussions about how those organizations should implement these technologies with certain strategies. When discussing the implementation of information technologies with Japanese local government, we have found there is no holistic strategy that indicates "who" should use "which" technology for "what" reason. A general disaster management plan defines a chain of command in the time of a disaster [5]. The national government recommends developing an ICT (Information and Communications Technology)-Business Continuity Plan (ICT-BCP) which guides government officials how to continue ICT facilities after a disaster [6]. This plan is not enough for officials to understand how to use information technologies and for what reasons, when responding to an unexpected disaster event.

^{*} Corresponding author.

^{2590-0617/© 2019} The Authors. Published by Elsevier Ltd. This is an open access article under the CC BY-NC-ND license (http://creativecommons.org/licenses/by-nc-nd/4.0/).

In this paper we discuss the benefits and issues Japanese local government face in using information technologies for effective disaster management.

2. Application of technologies to the field

We follow the traditional four stages of disaster management, risk reduction, preparedness, response and recovery [7], and illustrate how information technologies can be used in each stage.

When describing the way information technologies are implemented, we regard the essential roles of information systems as follows; information record, information exchange, and information process [8]. After a brief description of technology implementation cases in each stage, we summarize which role the information system offers.

2.1. Risk reduction

Monitoring technology for buildings [9], unmanned aerial vehicles (UAV) [10^{**}] and sensor network systems [11] help local authorities reduce disaster risk. A sensor network system has been deployed in a major bridge and road infrastructure. It reports on vulnerability of infrastructure by monitoring degradation and endurance. Moreover, the sensor can detect water-level rise in a river. These systems enable a local authority to improve prediction of river flooding and real-time situational analysis. While sensor data requires frequent observation, using open satellite image is increasingly popular in monitoring land use and change [12]. Recorded information would be useful when integrating hazard assessments into disaster planning [13].

Information systems support information *record* in disaster risk reduction. Recent development of AI technologies would enable disaster managers to analyze those recorded data and create an alert. An AI platform which can detect water rise from social media posts has already been developed [14].

2.2. Preparedness

Information collected by sensor network systems can strengthen community-based disaster preparedness [15] as people learn about vulnerable areas. Information technologies provide an opportunity for scenario simulation by living-lab style [16], and support field exercises [17] prior to a real disaster. One example is a Virtual Reality (VR) training system. This system teaches people how to survive a disaster [18^{*}]. Users can learn what a disaster situation looks like visually and how to evacuate from the office building or schools in an indoor situation. The system could show how difficult avoiding smoke during evacuation is, and how people panic under a disaster situation. The VR technology has been adopted by hospitals [19]. It supports emergency medical training.

Messenger applications as well as an online dashboards help citizens report their situation and requests. Specific algorithms can detect predefined critical information and categorize it into specific areas and topics [20]. These technologies can be used in a field disaster exercise. Information systems also can create a knowledge repository based on the past disaster experiences [21].

Information systems support information *exchange* in disaster preparedness.

2.3. Response

In the same way, information systems play an essential role for information *exchange* in the initial response. Once a disaster occurs, local governments need to conduct the following operations [22[°]] in Japan:

(2) establishing and operating evacuation centers,

(5) issuing disaster victim certificates.

These operations are quite different from daily-basis tasks. It requires situational information that can be enhanced through social media to deliver these operations [23]. Information systems enhances situational awareness [24-26] and decision making [27]. As discussed previously, social media has changed the way citizens react to a disaster. Victims can report situations around them through social media. Among all 1741 local governments in Japan, 941 out of them (54%) were using social networking services (SNS) for disaster response in 2017.¹ 919 out of 941 organizations only use SNS for information sharing, while 22 local governments collect situational information from SNS. It is not easy for them to have enough human resources to extract relevant information out of SNS [28]. Indeed, during the Great East Japan Earthquake in 2011, an ambulance was called in vain, due to a false tweet that a person was injured. There was also false information that a lion had escaped from a zoo in Kumamoto during the 2016 Kumamoto Earthquake.² Such false information would lead to public sectors responding unnecessarily. Critical thinking was suggested to protect one from such false SNS messages [29]. DISAster-information ANAlyzer (DISA ANA) was implemented to make the SNS information more trustworthy [30]. From another perspective, huge numbers of volunteers got together and developed a map that showed situational reports from residents which was called "shinsai.info".³ Human resources are not enough within a local government. After the 2011 Earthquake, "shinsai.info" has been elaborated into a "code for Japan". They started dispatching IT professionals to local governments. This may solve an issue on recruiting IT resources in local governments at the time of emergency.

2.4. Recovery

After an initial response, a local government is in charge of supporting residents to get back to their normal life. A series of natural disasters in 2018 show the importance of evacuation centers operation and management.⁴ Recognizing necessary resources for evacuees, and managing relief goods, are essential. Information systems can be used for coordinating available resources [31]. However, no information systems were employed for connecting supply side and local authorities. As an example of managing evacuation center operations, Sahana [32] is an information sharing system for humanitarian assistance during disasters and was developed originally by programmers in Sri Lanka just after the 2004 Indian Ocean earthquake and tsunami. The system is based on a free and open software and has been used extensively during disasters such as the 2010 Earthquake in Haiti [33]. Sahana was introduced to the Japanese open source community in 2010. After March 11th, 2011, the Sahana Japan Team (SJT) was set up and those industrial volunteers developed the system for Iwate with the help from SJT [34]. The system was ready eventually, at the end of May, but it was late, as most of the evacuation centers were about to be closed by July and the residents were to move to temporary housing. It would have been more useful if the system had been provided much earlier in March or April. Even so, the system was used experimentally in some cities [35].

Another essential operation is the issuing of disaster victim certificates. An information system for processing disaster victim certificates was available during the west Japan flooding of 2018. However, as it did not connect to other systems for disaster recovery (i.e., evacuation center management), so victim data was not shared.

In the line of situational awareness, a "Reconstruction Watcher" that streamed videos and pictures of areas affected by the Great East Japan Earthquake 2011 [36] was developed [37]. Social media empowers local

⁽¹⁾ confirming the whereabouts and safety of residents,

⁽³⁾ transporting and managing relief goods,

⁽⁴⁾ supporting evacuees and creating evacuee lists, and.

¹ Last access on December 11th, 2018 at https://www.kantei.go.jp/jp/singi/it2/senmon_bunka/pdf/h2911SNSkatuyou_chousa.pdf

² Japan Times, 21 July 2016. "Man arrested for posting false tweet claiming lion on the loose after Kumamoto quake," https://japantoday.com/category/crime/man-arrested-forposting-false-tweet-claiming-lion-on-the-loose-after-kumamoto-quake

³ Last access on January 16th, 2019 at https://tech.nikkeibp.co.jp/it/article/COLUMN/ 20110811/365024/

⁴ More than 400 people evacuated even 3 months after west Japan flooding. Nikkei, October 5th, 2018 at https://www.nikkei.com/article/DGXMZO36182580V01C18A0AC8Z00/

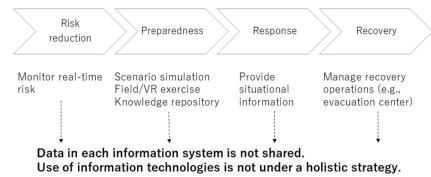


Fig. 1. Role of information systems in different disaster management stage.

communities by enabling interactive communication [38] and enhances collaboration with disaster relief agencies [39].

Information systems are supposed to *process* information for disaster recovery but integration of data in different systems is an issue to be resolved.

3. Discussion

Information systems help people record, exchange, and process disasterrelated information throughout four disaster management stages (Fig. 1). As we illustrated in the previous section, discussions of information technology use are fragmented and no holistic view or strategy exist throughout different stages.

In risk reduction, sensors, open satellite images and UAVs help local governments record real-time situation of land, rivers and critical infrastructure. Information from these tools would show vulnerability and risk. In the preparedness phase, the main activity for local authorities is a disaster field exercise. Online dashboards and SNS are used as communication means for exchanging information during the exercise. A VR training system provides people with simulated experience [18]. Once a disaster occurs, gaining situational information becomes essential. Citizen-generated information through social media and open digital tools such as Open Street Map could increase situation awareness yet managing these tools and information remain as issues to be addressed.

Data that is generated in the previous stages is essential to recovery operations. However, the design of information systems may well be carried out independently in every stage. The combination of different systems would work well, in sorting out issues in the field $[40^{\circ}]$. For instance, when operating an evacuation center, the following operations are required:

- a) to keep track of the statistics such as the number of victims as well as vulnerable people to a disaster, which includes the injured, the disabled, elderly, pregnant women, children and the others who need assistance, and provide them with necessary care including medicines and medical support
- b) to keep track of necessary foods and goods and provide the victims with them

During the Great East Japan Earthquake in 2011, the above operations were needed, not only for victims at evacuation centers, but also for the people who stayed in their own houses around the evacuation centers.⁵ Accordingly, it was necessary to get the information on where those victims who needed the support were staying.

Now that we have tools such SNS, one could keep track of the victims staying at their own houses around the evacuation centers by mining the SNS messages with the Global Positioning System (GPS). During the Nepal earthquake of 2015, information about needs and availability of resources was posted [41]. Online neighborhood-based forums were formed in the 2007 California mountain fire [42].

In the same vein, risk information in the preparedness phase could be connected to real-time information collected in the response stage. We assume this enhances situational awareness and community resilience [43]. Local governments can create a specific real-time alert that is useful for people living in a highly vulnerable area, by combining risk and real-time information in the initial response. In another context, we assume that UAVs can provide a holistic view for situational awareness throughout different disaster stages. In doing so, we need a holistic strategy of information technology use and standards for data sharing among different systems or different stakeholders [44]. This has not been considered in Japanese local governments.

4. Conclusion

In this paper, we briefly review the use of information technology under a disaster. From local government's perspective, essential roles of information systems, i.e., information record, exchange and process, are critical in effective disaster management. Information record and exchange are initial functions of information systems prior to a disaster, while information process and exchange become core to disaster relief operations. Currently we do not see integrated discussion of technology use in each disaster phase. Those discussions are divided into "before" and "after" a disaster.

We argue 1) the necessity of a strategy for effective use of information technology throughout the four disaster management stages, and 2) the necessity of data standards among different information systems and stakeholders.

The more IT-enabled disaster responses and risk reduction progress, the more IT resources within local government are required. They face difficulties in managing digital tools and information. Collaboration with external institutions and IT professionals is essential. In addition, developing a holistic IT strategy including how to manage IT resources is necessary. It requires a long-term perspective whereas disaster management at each stage deals with a wicked, short-term problem [45,46]. Noticing such a dilemma in practice, we believe the study of disaster management and information technologies enhances effective disaster management for local governments, which are in the front line of disaster preparedness and response.

Conflict of interest

None.

References^{*,**}

[1**] Tim Y, et al. Digitally enabled disaster response: the emergence of social media as boundary objects in a flooding disaster. Inf Syst J 2017;27(2):197–232. This article reports roles of social media in different disaster response phase. Authors conducted 56 field interviews and collected social media postings after the Thai flooding in 2011. Based on the boundary object perspective, the paepr reveals roles of social media as compendium of information, channel of intercomunication, and catalyst of immersion.

⁵ Last access on January 29th, 2019 at

 $http://www.fukushihoken.metro.tokyo.jp/joho/soshiki/syoushi/syoushi/oshirase/hinanjyo_kanri_unei.files/hinanzyouneishishin.pdf$

^[2] Meier P. Digital humanitarians: how big data is changing the face of humanitarian response. Boca Raton, FL, USA: CRC Press; 2015.

^{*} Of special interest.

^{**} Of outstanding interest.

M. Sakurai, Y. Murayama /

- [3] Sakurai M, Thapa D. Building resilience through effective disaster management: an information ecology perspective. Int J Inf Syst Crisis Response Manag 2017;9(1):11–26.
- [4] Alexander DE. Social media in disaster risk reduction and crisis management. Sci Eng Ethics 2014;20(3):717–33.
- [5] Gebbie KM, Qureshi K. Emergency and disaster preparedness: core competencies for nurses. Am J Nurs 2002;102(1):46–51.
- [6] Sakurai M, Kokuryo J. Preparing for creative responses to "beyond assumed level" disasters: lessons from the ICT management in the 2011 great east Japan earthquake crisis. Corp Ownersh Control 2013;10(2):195–206.
- [7] McLoughlin D. A framework for integrated emergency management. Public Adm Rev 1985;45(Special):165–72.
- [8] Watson RT. A personal perspective on a conceptual foundation for information systems. J Assoc Inf Syst 2014;15(8):514–35.
- [9] Cheng M-Y, et al. BIM integrated smart monitoring technique for building fire prevention and disaster relief. Autom Constr 2017;84:14–30.
- [10**] Erdelj M, Natalizio E, Chowdhury KR, Akyildiz IF. Help from the sky: leveraging UAVs for disaster management. IEEE Pervasive Comput 2017;16(1):24–32. The paper discusses a holistic view of unmanned aerial vechicles (UAV) use under different disaster types and stages. It argues that UAVs can be applied in (1) monitoring, forecast and early warning, (2) disaster information fusion and sharing, (3) situational awareness, (4) standalone communication system, (5) search and rescue missions, and (6) damage assessment, throughout whole disaster management scheme.
- [11] Erdelj M, Król M, Natalizio E. Wireless sensor networks and multi-UAV systems for natural disaster management. Comput Netw 2017;124:72–86.
- [12] Kato A, et al. Tropical forest disaster monitoring with multi-scale sensors from terrestrial laser, UAV, to satellite radar. 2017 IEEE International Geoscience and Remote Sensing Symposium (IGARSS); 2017.
- [13] Taohidul Islam S, Chik Z. Disaster in Bangladesh and management with advanced information system. Disaster Prev Manag 2011;20(5):521–30.
- [14] Gupta AT. A software system proposing the processing of crowdsourced data to monitor a flood event: an AI approach. Open Water J 2018;5(2):2.
- [15] Troy DA, et al. Enhancing community-based disaster preparedness with information technology. Disasters 2008;32:149–65.
- [16] Radianti J, Granmo O. CIEM emergency management living-lab: concepts and design for research, innovation and knowledge exchange. in Proceedings of the National Symposium on Technology and Methodology for Security and Crisis Management (TAMSEC 2015); 2015.
- [17] Turoff M, et al. The design of a Dynamic Emergency Response Management Information System (DERMIS). J Inf Technol Theory Appl 2004;5(4):1–35.
- [18*] Li C, et al. Earthquake safety training through virtual drills. IEEE Trans Vis Comput Graph 2017;23(4):1275–84. Authors developed a VR training system for disaster preparedness. The system employes three technical components such as virtual environment modeling, human model and physics simulation. The evaluation of system implementation indicates its effectiveness as a training tool rather than an earthquake safety mannual or a video training.
- [19] McGrath JL, et al. Using virtual reality simulation environments to assess competence for emergency medicine learners. Acad Emerg Med 2018;25(2):186–95.
- [20] Sakaki T, Okazaki M, Matsuo Y. Tweet analysis for real-time event detection and earthquake reporting system development. IEEE Trans Knowl Data Eng 2013;25(4):919–31.
 [21] Chen R, et al. An empirical examination of IT-enabled emergency response: the cases of
- Hurricane Katrina and Hurricane Rita. Commun Assoc Inf Syst 2010;26:141–56. [22*] Sakurai M, et al. Sustaining life during the early stages of disaster relief with a frugal
- information system: learning from the great east Japan earthquake. Commun Mag IEEE 2014;52(1):176–85. This paper reports how information systems were destroyed by the Great East Japan Earthquake. Authors aurgue that information systems should employ the notion of frugality which is developed and deployed with minimal resources to meet the preeminent goal of the client. A frugal information system is necessary in conducting disaster relief operations.
- [23] Yin J, et al. Using social media to enhance emergency situation awareness. IEEE Intell Syst 2012;27(6):52–9.

- [24] Chen R, et al. Emergency response coordination and IT support: contingency and strategies. in Proceedings of the 2007 Americas Conferences on Information Systems; 2007 [Keystone, CO].
- [25] Thomas MA, et al. Moving beyond traditional emergency response notification with VoiceXML. J Inf Technol Theory Appl 2009;10(1):28–40.
- [26] Xue Y, Liang H. IS-driven process reengineering: China's public health emergency response to the SARS crisis. J Inf Technol Theory Appl 2004;6(3):41–58.
- [27] Yang L, Su G, Yuan H. Design principles of integrated information platform for emergency responses: the case of 2008 Beijing Olympic Games. Inf Syst Res 2012;23 (3-part-1):761–86.
- [28] Sakurai M, Majchrzak TA, Latinos V. Towards a framework for cross-sector collaboration: implementing a Resilience Information Portal. Cham: Springer International Publishing; 2017.
- [29] Tanaka Y, Sakamoto Y, Matsuka T. Toward a social-technological system that inactivates false rumors through the critical thinking of crowds. System Sciences (HICSS), 2013 46th Hawaii International Conference on. IEEE; 2013.
- [30] Ohtake K. DISAster-information ANAlyzer (DISA ANA) for SNS: report on demonstration experiments in Miyazaki prefecture. New Breeze; 2015. p. 22–3.
- [31] Harnesk D. Collective IT artifacts: toward inclusive crisis infrastructures. J Inf Technol Theory Appl 2014;14(4):27–48.
- [32] Dorasamy M, Raman M, Kaliannan M. Knowledge management systems in support of disasters management: a two decade review. Technol Forecast Soc Chang 2013;80(9): 1834–53.
- [33] Currion P, Silva Cd, Van de Walle B. Open source software for disaster management. Commun ACM 2007;50(3):61–5.
- [34] Murayama Y, Sasaki J, Nishioka D. Experiences in emergency response at the great east Japan earthquake and tsunami. 2016 49th Hawaii International Conference on System Sciences (HICSS); 2016.
- [35] Yoshino T. fuga, Operation and evaluation of a disaster relief information sharing system. J Digit Pract Inf Processing Soc Japan 2012;3(3):177–83.
- [36] Saito Y, Fujihara Y, Murayama Y. A study of reconstruction watcher in disaster area. in CHI'12 extended abstracts on human factors in computing systems. ACM; 2012.
- [37] Higashida M, Maki N, Hayashi H. Development of recovery process observation system using CCD camera after a disaster (written in Japanese). J Inst Soc Saf Sci 2001;3.
- [38] Leong CML, et al. ICT-enabled community empowerment in crisis response: social media in Thailand Flooding 2011. J Assoc Inf Syst 2015;16(3):1–39.
- [39] Ahmed A, Sinnappan S. The role of social media during Queensland floods: an empirical investigation on the existence of Multiple Communities of Practice (MCoPs). Pac Asia J Assoc Inf Syst 2013;5(2):1–22.
- [40*] Liu Y, et al. A community-based disaster risk reduction system in Wanzhou, China. Int J Disaster Risk Reduct 2016;19:379–89. This paper shows the framework of community-based disaster risk reduction system for landslides. It comprises risk investigation, education and training, and monitoring. Database integrates information from each components and analysis can be done for further evaluation. Residents in a local community can report monitoring results by their own smartphones.
- [41] Ghosh S, et al. Exploitation of social media for emergency relief and preparedness: recent research and trends. Inf Syst Front 2018:1–7.
- [42] Shklovski I, Palen L, Sutton J. Finding community through information and communication technology in disaster response. Proceedings of the 2008 ACM conference on Computer supported cooperative work. San Diego, CA, USA: ACM; 2008. p. 127–36.
- [43] Aldunce P, et al. Resilience for disaster risk management in a changing climate: practitioners' frames and practices. Glob Environ Chang 2015;30:1–11.
- [44] Chen R, et al. Data model development for fire related extreme events: an activity theory approach. MIS Q 2013;37(1):125–47.
- [45] Churchman CW. Guest editorial: wicked problems. Manag Sci 1967;14(4):B141-2.
- [46] Conklin J. Dialogue mapping: building shared understanding of wicked problems. Chichester, England: Wiley Publishing; 2006.